

## DSHG Masterclass – Revised Programme (Dec 06)

(Session content may vary to reflect requirements of the group as the programme proceeds)

<p><b>One</b> 5 Dec 06</p>	<p><b>AM - Affordable Housing - Where are We Now</b></p> <ul style="list-style-type: none"> <li>▪ Team structures and resourcing the Strategic/Enabling function.</li> <li>▪ Short presentations from LAs 'How We Do It'</li> </ul> <p><b>PM - Introduction to Viability Sessions</b></p> <ul style="list-style-type: none"> <li>▪ Real life overview – examination of some contentious viability issues</li> <li>▪ Identifying the key issues for sessions 2 to 5.</li> </ul>
<p><b>Two</b> 9 Jan 07</p>	<p><b>Affordable Housing and Viability – Part 1</b></p> <ul style="list-style-type: none"> <li>▪ Basic Affordable Housing Policy Requirements</li> <li>▪ Public Subsidy – background, bidding and managing expectations.</li> <li>▪ Viability policy framework</li> <li>▪ Approaches to site economics</li> <li>▪ Case studies and “number crunching”, referring to developer’s “worst case scenarios” and real life examples</li> </ul>
<p><b>Three</b> 6 Feb 07</p>	<p><b>AM - Affordable Housing and Viability – Part 2</b></p> <ul style="list-style-type: none"> <li>▪ Urban and Rural situations – different viability models.</li> <li>▪ Procurement methods – partnerships with private sector and RSLs</li> </ul> <p><b>PM – Introduction to the Section 106 Framework</b></p> <ul style="list-style-type: none"> <li>▪ Case studies and real life examples.</li> </ul>
<p><b>Four</b> 6 March 07</p>	<p><b>The Section 106 Framework – Part 1</b></p> <ul style="list-style-type: none"> <li>▪ A legal perspective (presentation)</li> <li>▪ s106 – strengthening the process and content</li> <li>▪ Definitions and dilemmas</li> </ul>
<p><b>Five</b> 3 April 07</p>	<p><b>The Section 106 Framework – Part 2</b></p> <ul style="list-style-type: none"> <li>▪ Unilateral undertakings – how to use, manage and get the most from them</li> <li>▪ Best practice for associated agreements e.g. nomination agreements</li> </ul> <p><b>Delivery and Monitoring</b></p> <ul style="list-style-type: none"> <li>▪ Best Practice in Project Control and Information management</li> <li>▪ Evidence base and planning appeals</li> <li>▪ Shared learning and review framework</li> <li>▪ Briefing for next session</li> </ul>
<p><b>Six</b> 8 May 07</p>	<p><b>AM - Lessons Learnt</b></p> <ul style="list-style-type: none"> <li>▪ Review of the 5 sessions and identification of key points for the final write up, with recommendations.</li> </ul> <p><b>PM - Innovation/Where to From Here?</b></p> <ul style="list-style-type: none"> <li>▪ Alternative approaches to delivering and managing affordable housing</li> <li>▪ Community Land Trusts and other vehicles</li> </ul>
<p><b>Seven</b> tbc</p>	<p><b>Final Feedback Event/Conference Session with a Wider Audience</b></p>